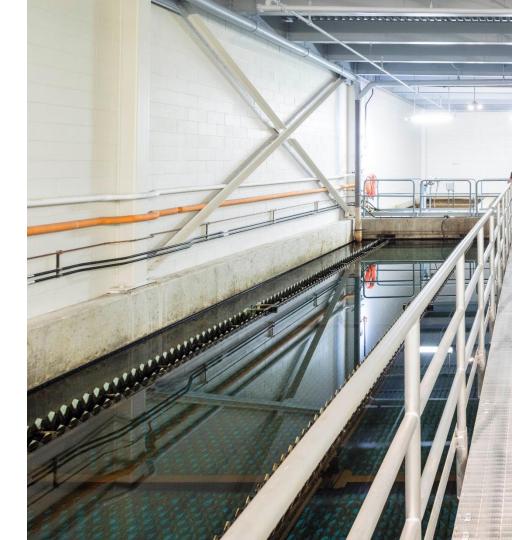
Using Benchmarking to Put Data in the Hands of Municipal Infrastructure Managers & Operators

Nancy Hill, P.Eng. Nancy.Hill@aecom.com



Session Outline

- History of CIBI
- CIBI outputs
- How the data is used



Introduction

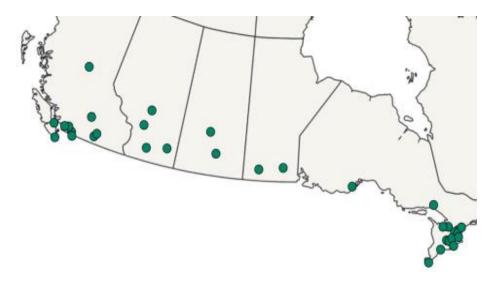
What is Benchmarking?

The process of comparing products, services, and practices with others to gain actionable insights that will help your organization optimize its performance.

- 1) How well are we doing?
- 2) How do we compare?
- 3) Are we providing value for money?
- 4) How do we improve?



Introduction – CIBI Background



1997 – Pilot study including 4 cities

2001 – Major expansion to include 35 cities in W/ WW/ SW

Present – 40+ Municipalities







7 Service Areas











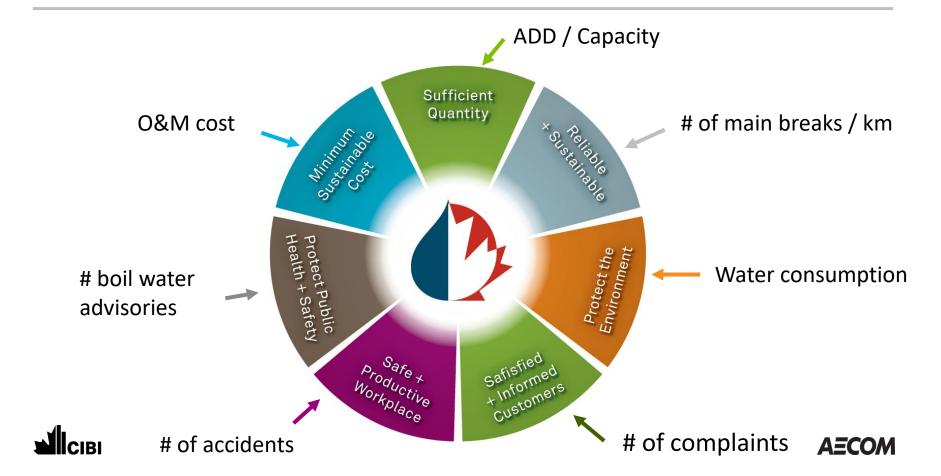








Goal Model & KPI's



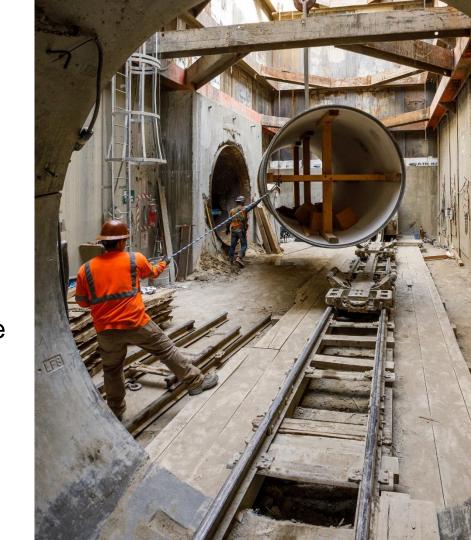
Project Outputs

Metric Benchmarking (KPI Graphs)

- How often should I…..?
- How many staff?
- How much does it cost?
- What level of service are we providing and how does it compare with others?
- Communication tool

Collaboration

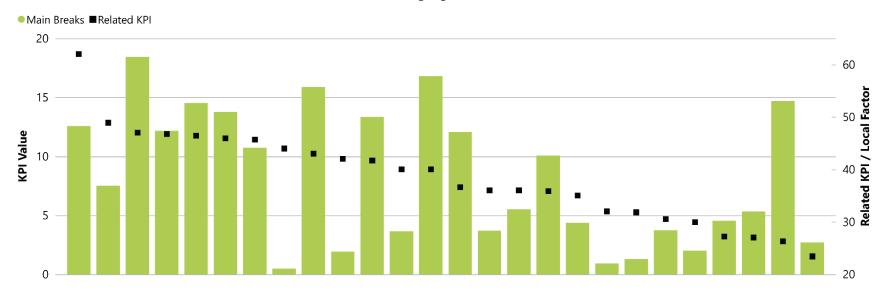
How do you…?



Main Breaks and Pipe Age

Displaying: Main Breaks (# / 100 km Length) - All Orgs.

Related KPI: Average age of watermains (Years)



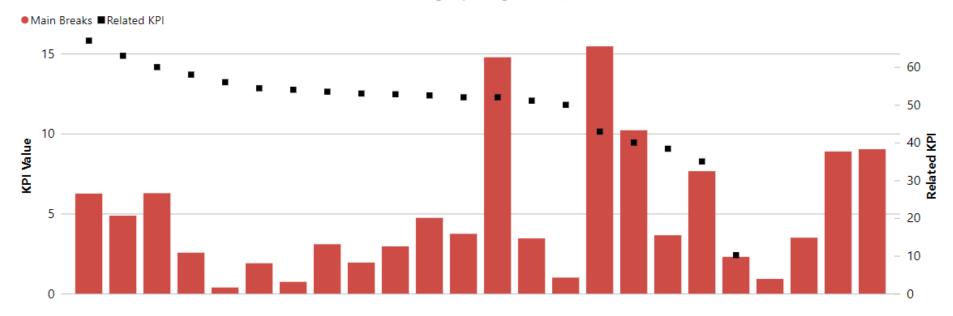




Main Breaks and Operating Pressure

Displaying: Main Breaks (# / 100 km Length) - All Orgs.

Related KPI: Average Operating Pressure (m of head)

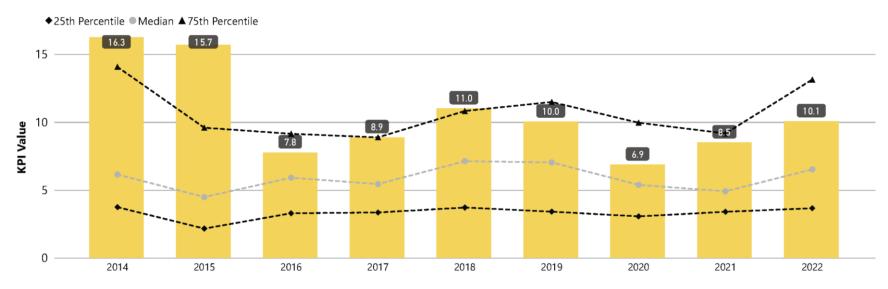






Multi-year metric benchmarking

Displaying: Main Breaks (# / 100 km Length)



NOTE: Zero values will have data labels above the respective year. If data labels are missing then the value is missing / blank.

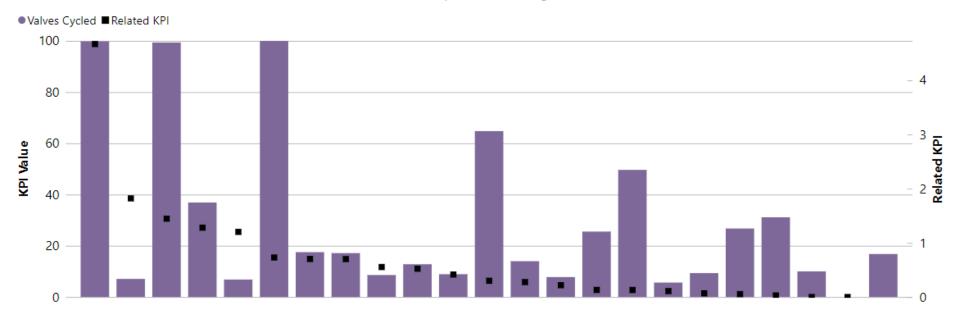




Reducing the Impact of Main Breaks

Displaying: Valves Cycled (%) - All Orgs.

Related KPI: Inoperable or Leaking Valves (%)



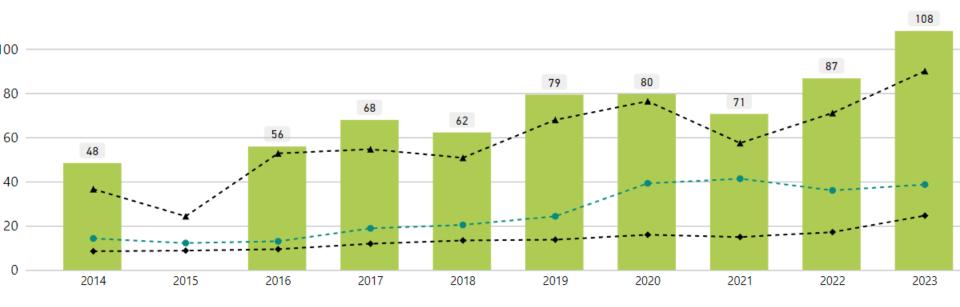




Increasing Costs....

Displaying: Chemical Cost / Volume Treated (\$ / ML Treated)

A ◆25th Percentile ● Median ▲75th Percentile







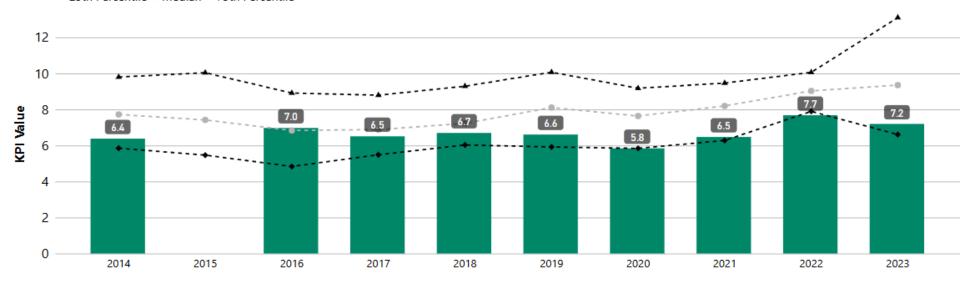
O&M Budgets

Displaying: O&M Cost (('000 \$) / km Length)

◆25th Percentile

Median

75th Percentile

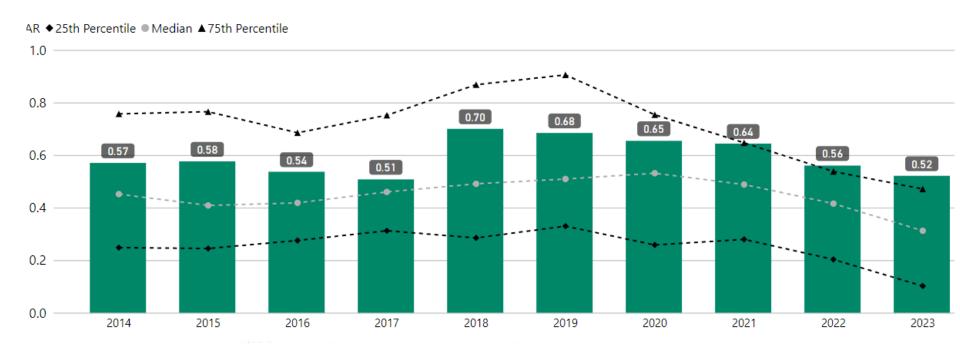






O&M Budgets

Displaying: Annual O&M Cost as a Percentage of Replacement Value (%)



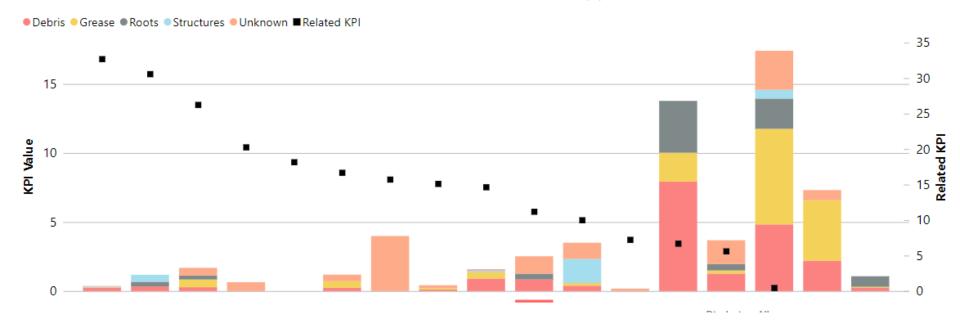




Sewer Blockages

Displaying: Number of Mainline Sewer Blockages by Cause (# / 100 km) - All Orgs.

Related KPI: Percent of Sewer Cleaned (%)



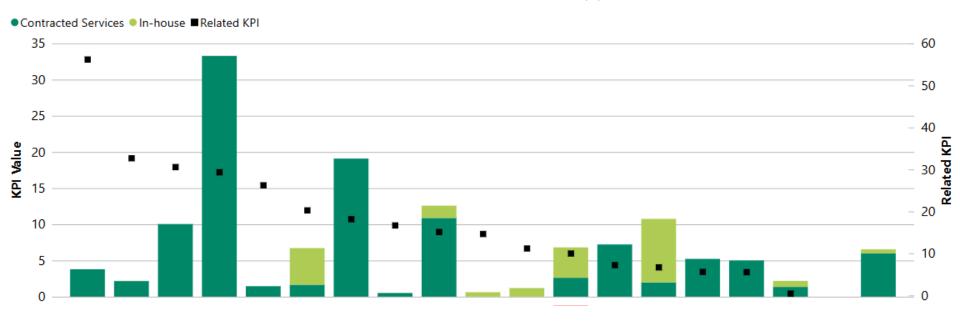




Sewer Inspections and Cleaning

Displaying: Percent of Length CCTV Inspected (%) - All Orgs.

Related KPI: Percent of Sewer Cleaned (%)







Annual workshop



Small breakout sessions with discussion-based format



Confidentiality Agreement

- Participants are required to keep all outcomes confidential to their organization
- Blinded graphs are permitted outside of the group
- Non-blinded group or customized graphs are permitted with participants' consent

The results of the benchmarking process are used within the group for the sole purpose of individual utility and participant group performance improvement and education.





Annual Process







S	М	Т	W	Т	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
4	15	16	17	18	19	20
21	22	23	24	25	26	27
00	20	20	21			

January

Jan 25 Proposals Distributed

February

13 14 15 18 19 20 21 22 23 24 25 26 27 28 29

Feb 28 Data Portal Opens for 2023 Data Collection

Feb 29 Data Collection Portal Training Sessions

March

12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

Mar 11 Data Collection Portal Training Sessions

Draft Data Collection

April

21 22 23 24 25 26 27 28 29 30

Apr 9 - 11 Summit Workshop in Victoria, BC

May

19 20 21 22 23 24 25 26 27 28 29 30 31

June

17 18 19 20 21 22 23 24 25 26 27 28 29 30

Jun 17 Draft Data Deadline

Draft Data Review and Corrections

July

21 22 23 24 25 26 27 28 29 30 31

August

11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

September

S	M	T	W	Т	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

October

S	М	Т	W	Т	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

S	М	Т	W	Т	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

Group Summary Sessions

November

S	М	Т	W	Т	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
	_ E	xecut	ive Su	umma	ary Re	eports

Available

December

17 18 19 23 24 25 26 27 28 29 30 31

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Questions?

