

Canadian Dental Care Plan: Iterative approach

December 11, 2023

Program content published to the web.

A highly anticipated dental benefits program:

- Canada Dental Benefit was announced in September 2022 for children
- September 6, 2023 <u>News release</u> for expanded program
- Health Canada program leads, ESDC service leads

Post-launch iteration approach from ESDC web

- Summarize priority issues from page feedback
- Submit a consolidated set of requests per day (or as required)
- Reduce approvals timeline by focusing on design based improvements
- Measure improvements post-fix (reduction in feedback or other KPIs)

How web page feedback is collected

The page feedback tool was included at the bottom of CDCP web pages invites visitors to:

- indicate if they found what they were looking for (yes / no)
- explain a problem in their own words

782

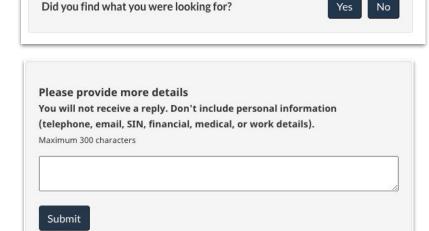
Comments in the first week:

December 11-18

(1,700 as of January 5, 2024)

16

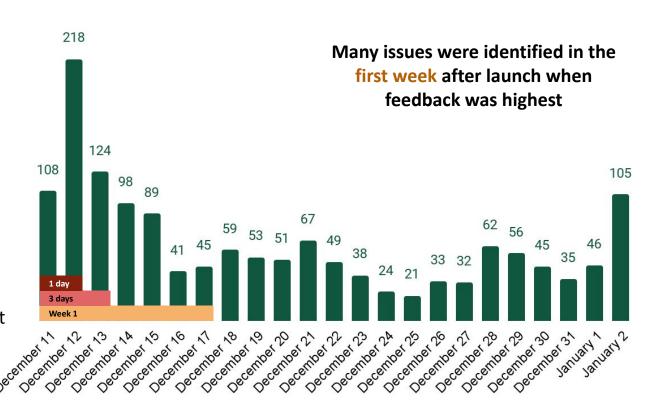
Dental care plan pages include the feedback tool



Our approach to analyzing page feedback

Before launch, we got approval to address issues identified in user comments quickly and iteratively by monitoring feedback in 3 key ways:

- post-launch to identify usability issues
- after making changes to see if iterations were successful
- when adding new content to identify new issues



How we analyzed page feedback

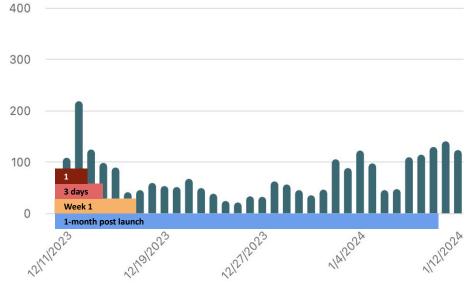
As a team of 2, we began **manually** tagging and sorting user comments starting the day after launch.

This exercise helped us to:

- Gain a deep understanding of usability issues by reading feedback in users own words
- Build a taxonomy of classification to:
 - compare manual tagging with the outputs of cluster analysis; and,
 - b) to triage cluster results with existing tags

We summarized the top issues and provided recommendations on improvements to decision-makers.

We've since shared 4 reports on the top issues from user comments to all partners



Key usability issues were identified in the first week

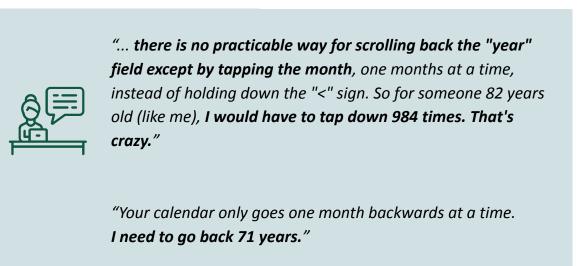
Web page feedback identified both web and policy issues:

- Birth date calendar picker was hard to use to determine when to apply
- 2 Children's dental benefit alert reduced the scent of information for seniors
- "Adjusted family net income" terminology confuses single seniors
- Policy for eligibility: What if someone has partial dental coverage?

Birth date calendar picker was difficult for seniors

Birth date calendar picker was difficult for dates in the past

Users tried to scroll by month to reach their birth year





Scale of issue

"When to apply" was the 3rd biggest issue in feedback in the first 24 hours (32 total comments)

Impact on users

Seniors gave up using the "when to apply" wizard when trying to scroll back by month hundreds of times.

Location of issue

Page: How to apply

Improved date picker made it easier to enter date of birth

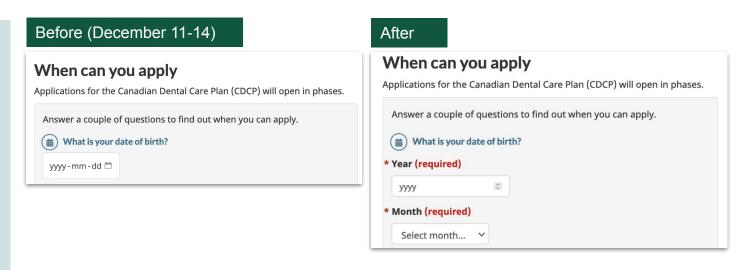
Removed the calendar. Split the date picker into two entry fields for year and month.



Calendar date pickers are a known problem

Gov.uk recommends to only use a calendar picker if users need to pick a date in the near future or recent past

US Web Design System recommends using text entry fields for day, month, and year.



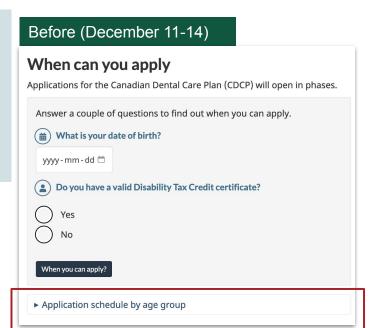
Year entry changed to a text entry (type in a year, click up/down to reach year)

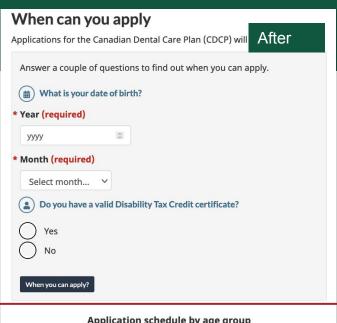
Month entry changed to a dropdown of months

Application schedules made visible

Removed the application schedule from an expand/collapse. The table is easier to use than the wizard since it requires no user input.

Users have the option to use the wizard or consult the table by looking up their age bracket





Group	Applications open
Seniors aged 87 and above	Starting December 2023
Seniors aged 77 to 86	Starting January 2024
Seniors aged 72 to 76	Starting February 2024
Seniors aged 70 to 71	Starting March 2024
Seniors aged 65 to 69	Starting May 2024
Adults with a valid Disability Tax Credit certificate	Starting June 2024
Children under the age of 18	Starting June 2024
All remaining eligible Canadian residents	Starting 2025

Timeline, results, takeaways



What made this iteration successful?

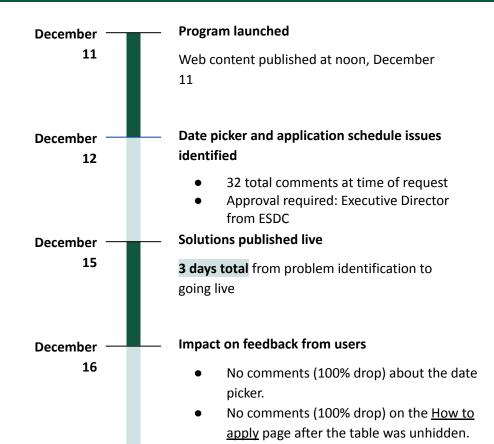
- ✓ Two solutions did not require changes to text
- Approval level from ESDC web only
- ✓ Quick turnaround time
- Immediate drop in feedback



What would help the GC web community?

Improve the current guidance on date entry https://wet-boew.github.io/v4.0-ci/docs/ref/datepicker-en.html

Date pickers should not be used for dates in the past - see guidance from US Web Design System



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Children's dental benefit alert reduced the information scent for seniors

Weak information scent for seniors on CDCP index landing page

"Families with children" alert made seniors question if this benefit was for them



"What is the eligibility (income) amount for seniors for the new dental plan. **All I see is for families with children** under 12. **Where is the information for seniors**."

"I am looking for the dental plan **details relevant for seniors** aged 87+"

"I was searching for dental care for seniors"

Canadian Dental Care Plan

The Canadian Dental Care Plan (CDCP) will help ease financial barriers to accessing oral health care for eligible Canadian residents with an annual adjusted family net income of less than \$90,000 who do not have access to dental insurance.

Applications will open in phases. Find out when you can apply.



Families with children under the age of 12

If you're a parent or guardian of a child under the age of 12 and do not have access to dental insurance, you may already be eligible for the Canada Dental Benefit. This benefit is available until June 30, 2024.

Scale of issue

64 comments in first 72 hours

Impact on users

 Made seniors second guess if they were on the correct page

Location of issue

CDCP index landing page

Weak information scent for seniors on CDCP index page

Added a sentence with the keyword "seniors" bolded ahead of the alert

We also recommended that the alert be removed or modified.

Before

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Families with children under the age of 12

If you're a parent or guardian of a child under the age of 12 and do not have access to dental insurance, you may already be eligible for the Canada Dental Benefit. This benefit is available until June 30, 2024.

After: December 21

Canadian Dental Care Plan

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Applications will open in phases **starting with seniors**. Find out <u>when you can</u> apply.



Families with children under the age of 12

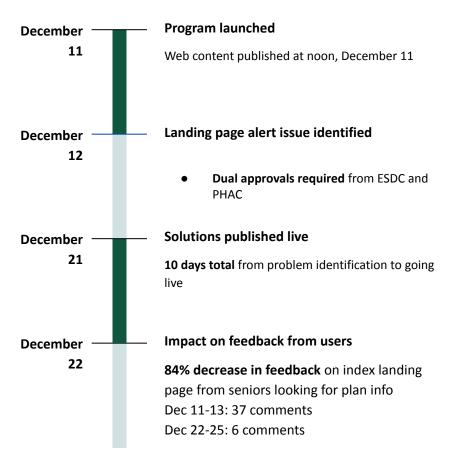
If you're a parent or guardian of a child under the age of 12 and do not have access to dental insurance, you may already be eligible for the Canada Dental Benefit. This benefit is available until June 30, 2024.

Timeline, results, takeaways



What made this iteration successful?

- ✓ Specifically addressing a key target audience
- ✓ Bolding the keyword "seniors"
- ✓ Starting with small changes, measuring impact as we go



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"Adjusted family net income" terminology confused single seniors

"Adjusted family net income" terminology confused single seniors

Single seniors
wanted to know
the income cap
for a single
person and not a
"family"



"What about single seniors? We do not have "family" income.

Many seniors are widowed, divorced or never married. What is the income requirement for us."

"What happens if you are a single person with one income?"

"If \$90000 is the entry point for families, what is the income tax number for a 76 year old SINGLE SENIOR?"

"I am a SINGLE senior. All the information disclosed to date about the CDCP talks about "families" and does not mention single people. For the love of #### do you have a bias against people who are ONE (1) person families??"

Scale of issue

22 comments in first 72 hours

Locations of issue

- Do you qualify
- CDCP index landing page
- Dental plan chooser page

Do you qualify To qualify for the Canadian Dental Care Plan (CDCP), you must meet all the eligibility criteria. If you have a spouse or common-law partner, you **both** need to meet the eligibility criteria. Eligibility for children under 18 will be determined by the parents' or quardians' eligibility. Eligibility criteria To qualify for the CDCP, you must: **not** have access to dental insurance This means you don't have dental insurance: o through your employer or a family member's employer benefits, including health and wellness o through your pension (previous employer) or a family member's pension benefits purchased by you or a family member or through a group plan from an insurance or have an adjusted family net income of less than \$90,000 be a Canadian resident for tax purposes have <u>filed your tax return</u> in the previous year

Avoid specific eligibility criteria on navigation pages

Before

Canadian Dental Care Plan

The Canadian Dental Care Plan (CDCP) will help ease financial barriers to accessing oral health

care for eligible Canadian residents with an annual adjusted family net income of less than \$90,000 who do not have access to dental

insurance.

Applications will open in phases. Find out <u>when</u> <u>you can apply</u>.

December 21

Canadian Dental Care Plan

The Canadian Dental Care Plan (CDCP) will help ease financial barriers to accessing oral health care for eligible Canadian residents with an annual adjusted family net income of less than \$90.000 who do not have access to dental insurance.

Applications will open in phases **starting with seniors**. Find out <u>when you can apply</u>.

February 16

Canadian Dental Care Plan



Service Canada is aware of scams targeting Canadians related to the Canadian Dental Care Plan (CDCP). If you are concerned about the legitimacy of a letter you received regarding CDCP, you can contact 1-833-537-4342 (TTY: 1-833-677-6262).

The Canadian Dental Care Plan (CDCP) will help ease financial barriers to accessing oral health care for eligible Canadian residents.

The term "adjusted family net income" includes single people

Before Do you qualify To qualify for the Canadian Dental Care Plan (CDCP), you must meet all the eligibility criteria. If you have a spouse or common-law partner, you **both** need to meet the eligibility criteria. Eligibility for children under 18 will be determined by the parents' or guardians' eligibility. Eligibility criteria To qualify for the CDCP, you must: not have access to dental insurance This means you don't have dental insurance: o through your employer or a family member's employer benefits, including health and wellness accounts o through your pension (previous employer) or a family member's pension benefits o purchased by you or a family member or through a group plan from an insurance or benefits company have an adjusted family net income of less than \$90,000 be a Canadian resident for tax purposes

January	
Do you qualify To qualify for the Canadian Dental Care Plan (CDCP), you must meet all the eligibility criteria.	
To qualify for the CDCP, you must:	
not have access to dental insurance This means you don't have dental insurance:	
 through your employer or a family member's employer benefits, including health and wellness accounts through your pension (previous employer) or a family member's pension benefits purchased by you or a family member or through a 	
group plan from an insurance or benefits company have an <u>adjusted family net income</u> of less than \$90,000	
be a Canadian resident for tax purposes	

Do	you qualify
5	ualify for the Canadian Dental Care Plan (CDCP), must meet all the eligibility criteria.
	gibility criteria Jualify for the CDCP, you must:
	not have access to dental insurance What counts as access to dental insurance?
90 - 60 90 - 60	have an adjusted family net income of less than \$90,000
	► What is adjusted family net income?
22 %	be a Canadian resident for tax purposes
	have <u>filed your tax return</u> in the previous year

Canadian Dental Care Plan - Do you qualify

Approach and key takeaways

Our approach

- Cross-link to definitions
- Remove eligibility criteria from navigation pages
- Move definitions directly below the specific eligibility criteria
- Continue to iterate content of expand and collapse with partners

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What did we learn from this comment group

- ✓ Iteration, iteration!
- ✓ Be cautious when integrating solutions for possible issues as they may introduce new ones

What would help the GC web community?

- Improved guidance on usage of expandos when not to hide content.
- Where to best place eligibility criteria? Navigation pages?

Policy: What about people with partial coverage?

Policy: What about people with partial dental coverage?

Users are confused about what access to dental coverage "through your employer" means - does this mean PAID by employers or offered/made available to them?

Users want to know if they can cancel their existing coverage and then apply to the CDCP



"I have dental insurance, but they do not cover dentures"

"Do people who have partial dental coverage through the employer qualify for partial CDCP coverage."

"I have a dental plan through work that **only covers cleaning** and scaling but nothing else am I disqualified"

Scale of issue

- 4th biggest feedback issue as of the last week of December, 2023.
- This issue has been sent to the policy team to review

Impact on users

 Many people have partial coverage but it may only be for basic dental procedures and not more expensive services like dentures.

Location of issue

- Do you qualify
- How oral health providers can enrol
- CDCP landing page

Policy: What about people with partial dental coverage?

CBC News: February 6, 2024

Politics

Seniors unclear on whether they can drop their private dental insurance for national plan

Ottawa says those with dental coverage are ineligible but the rules are less clear on dropping existing plans

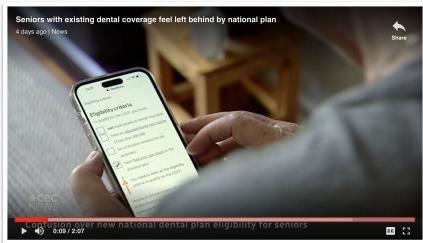


Marina von Stackelberg · CBC News · Posted: Feb 06, 2024 4:00 AM EST | Last Updated: 8 hours ago



The Canadian Dental Care Plan will begin providing partial or full coverage to eligible seniors by May. (Brian Morris/CBC)

CBC News - February 2, 2024



Seniors with existing dental coverage feel left behind by national plan

4 days ago | <u>News</u> | 2:07

Seniors with existing dental insurance won't be eligible for the new national dental program — even if it is minimal or they cancel their private plans — which has many of them wondering why they've been left behind.



Approach and key takeaways



Our approach

- Share top policy questions with program/policy partners in both departments
 - Program/policy in ESDC/HC
 - Communications partners
 - Cross-channel partners
- Triangulate data with call centres to determine if an answer to these questions has been identified through other service channels
- Monitor feedback, flag to decision-makers
- Explore co-design sessions with all partners to come up with shared solutions



What did we learn from this comment group

- ✓ User comments can reveal key policy questions
- ✓ We can begin 'working on answers' early



What would help the GC web community?

- Update guidance on use cases for using the page feedback tool to identify policy questions/issues
- Explore crowdsourcing use cases from GC Web community members to share tips and tricks

Takeaways

- ✓ Reduce risk by testing with target audiences early, design with humility
- ✓ Prepare content owners / approvers for quick turnaround in the first week after launch
 - Expedited approvals (template)
- ✓ Have a process in place to read, summarize, and share feedback
- ✓ Share comments with all partners (program, policy, cross-channel, and departments) so we approach issues identified from all angles
- ✓ Identify quick wins early that do not require translation or shorter approval chains
- ✓ Raise policy issues as early as possible since they may take longer to resolve.