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ASSISTANT DIRECTOR, PEOPLE AND CULTURE AND CHRO

WHO WE ARE

- Highly secure financial intelligence unit, and anti-money laundering and antiterrorism financing regulatory agency
- Small, separate employer
- Primary tenant responsible for the safety and security of a number of public and private sector organizations
- Three regional offices to maintain and secure (Montréal, Toronto and Vancouver)



OUR RESPONSE TO THE PANDEMIC

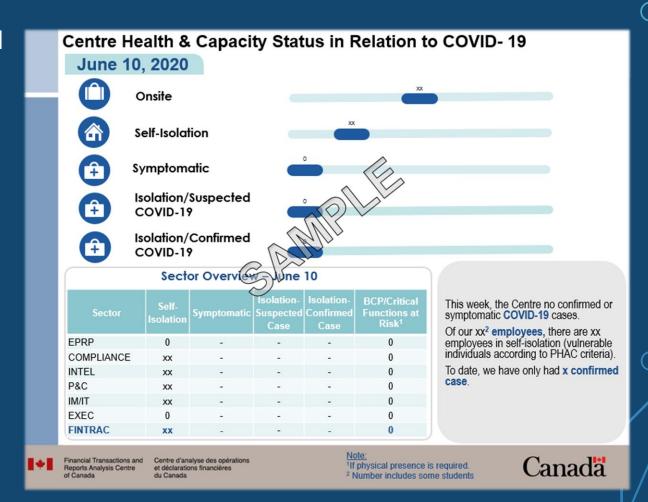
Responded early and decisively to the growing pandemic

- Began assessing the pandemic and asking planners to review BCPs and pandemic annexes in December
- Stood up our Business Continuity Planning Committee in mid-January
- Began communicating regularly with staff in the third week of January
- Cancelled all travel and in-person public engagement activities to protect our public-facing employees in early March
- Created new ad hoc intelligence teams and rotations for physically going into the office to deliver on the Centre's core mandate
- Took an early decision on remote work to allow staff to plan and prepare
- Established a number of measures to ensure the safety and security of the workplace and accelerate plans to expand remote work bandwidth by a factor of six

KEY INITIATIVES

A number of key initiatives were developed and undertaken to ensure we could deliver on our core mandate while protecting the safety and security of staff

- Security
- Accommodations Procurement
- IM-IT
- People and Culture (OHS and HR)
- Business Planning
- Communications
- Business Leads
- Regional Leads



FORMAL GOVERNANCE

Business Continuity
Planning Committee
became the Pandemic
Committee in March

Leveraged existing
BCP and Crisis
Management
governance structure
to manage the new
normal

Business Resumption

Committee was

stood up, as a

forward planning

cell, in April

Crisis Management Plan mobilized and Crisis Management Team (EXCO+) stood up

March 16

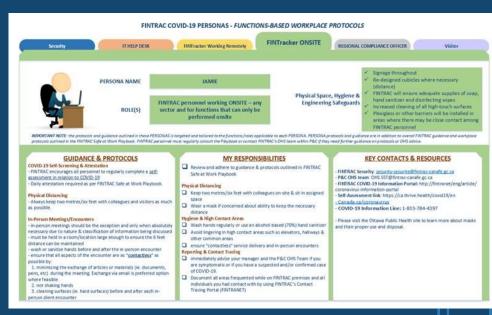
RESOURCES FOR MANAGING THE PANDEMIC AND WORKPLACE RE-OCCUPANCY



COMMUNICATIONS, COMMUNICATIONS AND MORE COMMUNICATIONS

Early and often communications with staff has been an overriding priority

- 30+ all-staff messages from the deputy head and the Executive Committee
- Dedicated portal on internal website
- Virtual sector all-staff meetings with the deputy head
- Several virtual meetings with <u>all</u> executives and team leads
- Numerous all-staff messages from the OHS committee and the Ombudsman focused on mental health and well-being
- All staff newsletters from People & Culture
- Regular communications with regime partners, regulated businesses and building tenants
- Ongoing communications with, and disclosure of intelligence to, domestic law enforcement agencies and foreign intelligence units



GOING FORWARD

- Continue to deliver on our core intelligence and regulatory mandates
- Keep our staff safe and healthy
- Equip all of our employees to work remotely effectively
- Tackle some of the most negative consequences of the pandemic through timely decisions, changes to policies/procedures
- Focus on regular and direct communications
- Scale up capacity for core functions that cannot be fulfilled remotely



QUESTIONS

