



CBSA Architecture Program (CAP)

Program Description Brief

24 September 2020



PROTECTION • SERVICE • INTEGRITY





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Context



Canadians expect modern and digital border services



CBSA has a complex business landscape to manage which hardly copes with growing volumes/threats



Need to align with targeted GC digital environment and new Policy framework



Future landscape needs to be architected to address technology debt, integration needs, sharing of info, limit duplication and support innovation



CBSA Capability Design Approach (previous approach)

Every time a new capability is being introduced, its implementation lacks horizontal integration which leads to siloed design with less than optimal business value.



Initiative could be business transformation, IT capability, etc fielded through a formal program, project or small focused innovation effort Lack of integrated design leads to the development of a solution that has many gaps, can't hardly be leveraged for other business function, barely meet user expectations and likely requires higher maintenance cost End result is a capability that needs additional investments to:

-better integrate with business ecosystem

-optimise its data leverage (analytic) and information management

-position on better IT platform

-meet evolving security and privacy requirement



CBSA Capability Design Approach (new approach)

Every time a new capability is being introduced, a by-design architecture function is applied to optimise its implementation into the current CBSA ecosystem which will ultimately bring a greater business value



Initiative could be business transformation, IT capability, etc fielded through a formal Program, project or small focused innovation effort Development of a capability that has considered most of horizontal integration necessities such as business process impact, information/data optimization, proper IT design and early consideration for privacy and security requirement. Lower risk.

Fully integrated within both the CBSA and GC ecosystems, no duplication, leverage standards where feasible, meet or exceed user expectations, minimise its supporting cost, leverage latest available technology/trends and has the possibility to meet evolving requirement



CBSA Architecture Program (CAP)



What is the CAP all about?

- -Implementing changes in complex environment in an optimally integrated manner to bring greater value
- -Increase accountability and understanding of design changes
- -Increase adoption of Enterprise level capabilities
- -Optimal alignment to GC direction and industry best practices

What the CAP does?



By design support to business optimization, experimentation and transformation initiatives



Promote architecture governance (functional authorities, CBSA ARB and GC EARB)



Tracks and advocates for new trends and innovation applicable to CBSA



Develop and maintain a CBSA Reference Architecture (blueprint) repository



Develop and govern enterprise architecture direction jointly with stakeholders



Steward of Business Process Management and Application Portfolio Management



The CAP Methodology

CAP Integration into CBSA Business Frameworks

- Investment Planning Framework
- Project Management Framework
- Benefit Realization & Management Framework
- Service Lifecycle Management Framework
- Innovation Framework

Active Outside Involvement

- In GC working groups
- Revision of strategic GC documents
- Track Industry evolution through Garner, Info-Tech, McKinsey's consultations and conferences
- · Discussion with CBSA GC partners and beyond

Architecture Governance levels

- Operational Leads (CTB, IEB, TB)
- Functional Authorities (CSO, CIO, CDO, HRB, FCMB)
- CBSA ARB Agency level
- •GC EARB GC level

Shared Architecture Repository

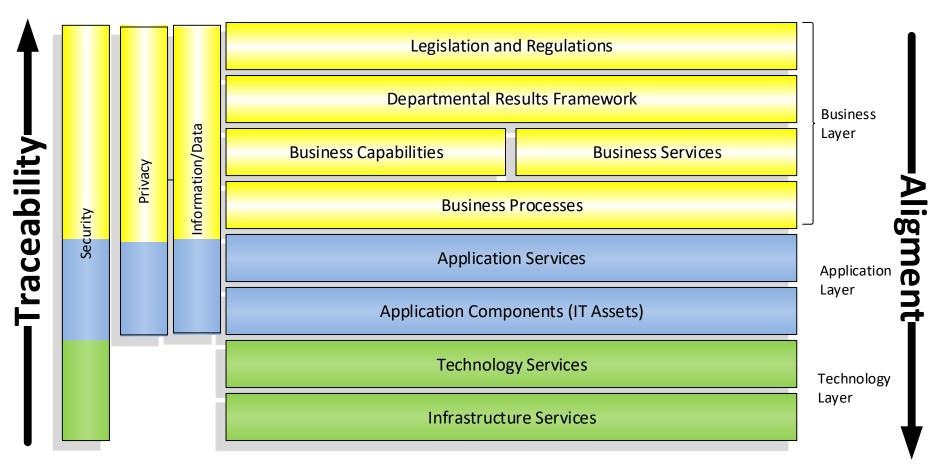
- Architecture Collaboration Platform (Qualiware based)
- Corporate wide license for collaboration

CAP Key Performance Indicators

- · Participation in architecture governance activities
- Communication and awareness assessments
- CAP maturity assessment
- CAP engagement in all CBSA initiatives, corresponding SLA and variances identification

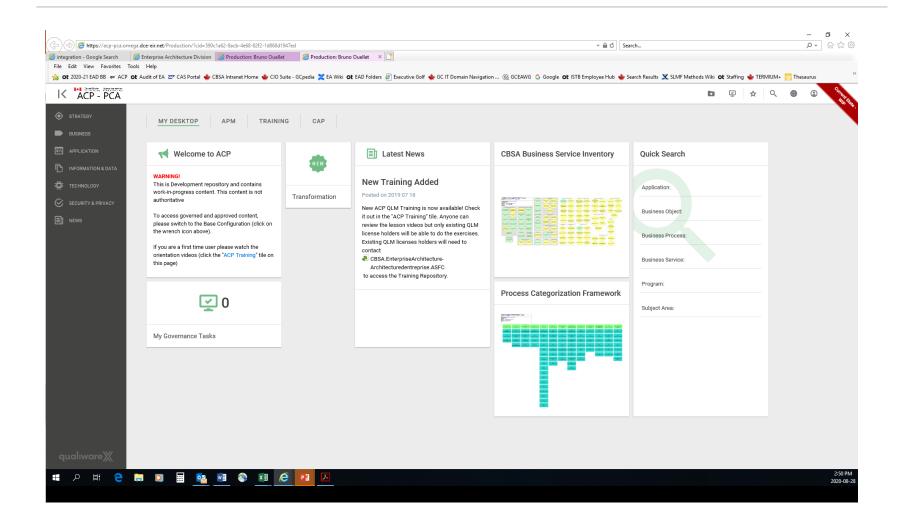


Repository is based on this Conceptual CBSA Reference Architecture (blueprint) Model





Architecture Collaboration Platform - Demo





Key Takeaways

- The CAP supports all business activities across CBSA, not just IT, so don't hesitate to engage us
 - We are currently supporting all CBSA branches!
- If you experiment, optimise or transform we are there to assist you
 - An additional tool in your toolbox!
- The CAP is a huge enabler of the integration requirement stated in the new Policy/Directive on Service and Digital
- The CBSA CAP is one of the most advanced Program within GC





Annex A - Complexity of the CBSA

- 17 Programs and 10 Internal Service groupings
- 300+ CBSA, Other Agency and Private Sector Organizational references
- 112 Business Services
- 520+ Business Processes
- 96 Acts of Parliament and over 450+ specific Legislative References
- 160+ Regulations
- 720+ Policy References
- 100+ Business Information Objects
- 95 Agency and Program Outcomes
- 140+ KPIs
- 250+ Business Roles