## FUTURE OF THE WORKPLACE: a modern and hybrid environment



# Return to the workplace: Employee Experience

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June 9, 2022





#### New team in place

In May 2021, a new team was put in place to work on the Future of the workplace file—the HR Transformation team.



#### FoW vision, framework and plan

A new sustainable hybrid work model, reflecting a work environment that is founded in trust, empowerment and accountability and driven by operational requirements.



#### **November reopening**

Reopening the doors in November 2021 for employees wishing to work onsite. Launch of the Return to the office App and the Full-time employee list.



#### March reopening

After being shut down in December 2021, the doors re-opened in March 2022, following guidelines from TBS. There is an increase of employees onsite week over week.



#### **Comms and Engagement**

Various communication and engagement activities were shared and published for employees.
Emails, Internal Communication
Network, @StatCan article, surveys, sessions, etc.



#### Phase 2 Launch

The retrieval of personal and business assets started in May 2022 and will go until Fall 2022, in order to align with our modernization project with PSPC.





## Return to the office overview

#### Return to the office data

151

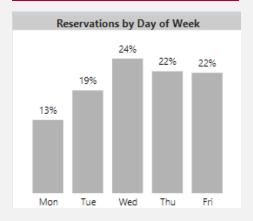
Full-time employees onsite

1811

Total # of unique employees

15 177\*

Total # of employees onsite

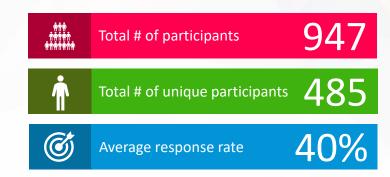


\*Data from November 29, 2021 to May 27, 2022

#### **Feedback Friday surveys**

Feedback Friday is a quick and easy survey that reaches employees using Power Automate cards in MS Teams.

- Disseminated weekly to employees who access Statistics Canada NCR office buildings in person.
- Consists of four questions and an open box for comments. It takes no more than one minute to complete.
- Employee responses are secure, anonymous, and only used for aggregate analysis.
- Participation is completely voluntary.











## Communication and engagement activities



#### All staff emails

June 6, 2021: Launch of the initiative November 5, 2021: Re-opening #1 March 17, 2022: Re-opening #2 April 26, 2022: Vision and Phase 2



#### **Internal Communication Network**

ICN pages regroup all the information about the Return to work and the Future of work. FAQs, presentations, schedules, various details on the initiative.



#### **Mailboxes**

HR Transformation and Return to work mailboxes, answering any employee/manager questions in a 48-hour window.



#### **Committees and WG**

Internal committees and working groups.

Unions, and specialized WG also involve.

External and international committees.



#### **Pulse surveys**

- •COVID-19 and its impacts on employees (May 2020, 56%)
- •Work and well-being (August 2020,
- •Return to work intentions (April 2021, 85%)



#### **Employee Wellness Survey**

November to December 2021. 58% response rate.



#### Feedback Friday and Feedback on Phase 2

Using MS Teams adaptive cards via Power App.



#### Focus groups

July 2021 – 22 focus group sessions. Synchronous and asynchronous groups. 187 participants (employee, middle manager and executive sessions).



#### **Drop-in sessions**

Launch of onsite and virtual drop-in sessions in May 2022. May 31 – 125 participants.







## Communication, communication, communication

1	Employees want to have the choice, flexibility to work where they want, there is no one size fits all.
2	The project team in charge should definitively live it and embrace hybrid work, everyone can be a leader.
3	Leadership needs to be clear about their vision and direction.
4	Survey your employees to know how they feel, receive feedback, and adjust in real time.
5	The work onsite needs to be promoted and employees need to understand why they should come back (WIIFM). They are comfortable in their status quo.
6	Employees want to feel a sense of community and want to see other people in the office.







# Questions, comments, suggestions?



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## Appendix: MS Teams adaptive cards

